

public health law & policy

Eight Essential Elements for Strong Public Health Policy

Ian McLaughlin, JD Senior Staff Attorney

Catherine Mongeon, JD Staff Attorney

January 2012

Public Health Law & Policy

We partner with state and local leaders to improve health in all communities, especially the underserved.

We do this by researching legal and policy questions, drafting policy language, and training community leaders to put these ideas to work.



Presenters



Ian McLaughlin Senior Staff Attorney <u>Public</u> Health Law & Policy



Catherine Mongeon Staff Attorney Public Health Law & Policy



- 1. Defining the problem
- 2. Finding policy solutions that work
- 3. Locating resources to help



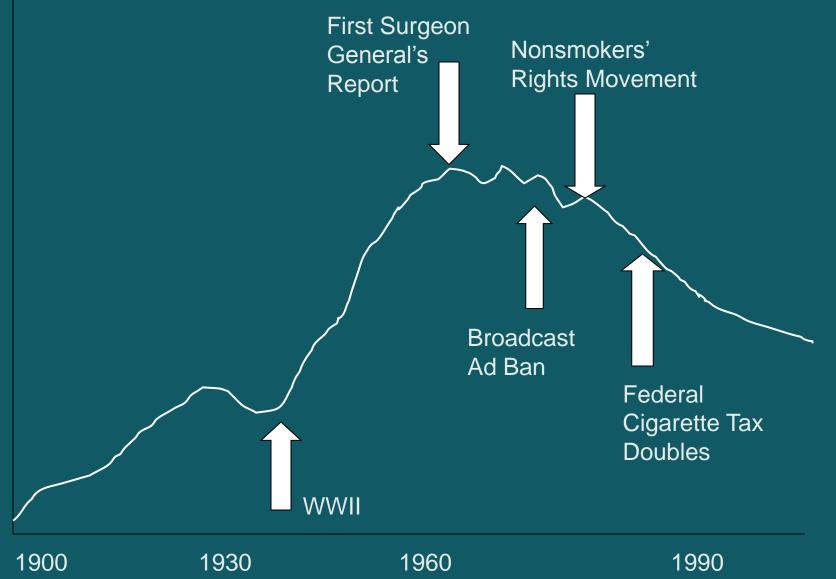
The Problem



Social Norm Change















What's the goal? Change the environment

THRU

The Solution

Eight elements of a STRONG public health policy

- 1. It is a policy, not a program.
- 2. It is legally feasible.
- 3. It is data and context driven.
- 4. Its implementation is clear and accountable.
- 5. It accounts for disparities.
- 6. It is financially sustainable.
- 7. It changes the conversation.
- 8. It is part of a bigger plan.

Element #1

\checkmark It is a policy, not a program

A policy is:

A policy is:

- a statement in writing
- binding
- setting out a general approach to be applied broadly

A policy is:

- a statement in writing
- binding
- setting out a general approach to be applied broadly



A policy is:

- a statement in writing
- binding
- setting out a general approach to be applied broadly

Some examples:

- Federal laws and regulations
- State laws
- Local ordinances
- Resolutions
- Zoning language
- Contracts
- •School board policies

Policy allows for accountability & enforcement.

PAT B

SANDY PAUL

TONY PIASECK

OCCUPANT

LOAD 107

+135,000

Des Moines City Council Meeting by Michael @ NW Lens on Flickr



Go smoke-free.

Implementing a no-smoking policy could simplify your turnover process and save you thousands on repairs. More than 85% of Washington renters prefer smoke-free housing, so make the change today, Learn how at www.SmokeFreeKingCounty.com

Public Health

Policy institutionalizes good ideas.

Policy reaches more people.

NO SMOKING Indoors or Within 15 FT of Entrance

Pursuant to the Smoke-Free Illinois Act 95-0017



TTY 800-547-0466 (hearing impaired only)

Policy allows for consistent implementation. Policy establishes relationships & responsibilities.

Farms...but no farmers markets?

BLDG.

Panens

Bruce Barnett, Flickr

Jacob Joaquin, Flickr

Amend code to define farmers' markets

....

Farms

ECKÖ

manie Valencia

Element #2

✓ It is legally feasible

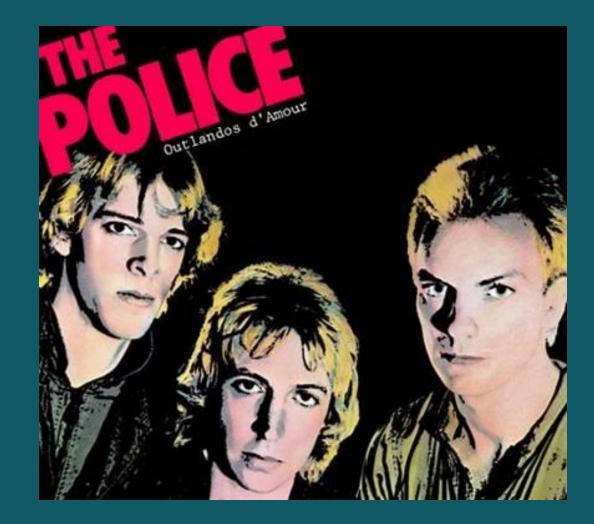
Legal Issues

Legal Authority

- Police power
- Preemption

Constitutional Restrictions

- Free Speech
- Due Process
- Equal Protection
- Takings



The power to enact and enforce laws to promote the public health, safety, and general welfare.

Wethe Leople

and wer Producty all ordison and establish

Section 1 Mel legeditive Rover herein growted.

A content of the chart bound connect is a citing to be when not toward, there fifthe of set also Planers. This sector toward and we then core grading and there of the first on the West boy the owner of out out allott also that at the set out to the

. So Charges what be a Stephen hat we where had and also chall not when child for and behave to flow Migrose alteries and device throug challes as parts

intellet to be an theo, Mapachasets and to their addand and the optimeters in any theophone was been in the the Constant of the When variants happen in the Representation forming children the House of Representations about these does about and and

Settien. 3. The & I note of the Doubed Rates shall a range and of

adjudiendicial for un chake beten of that chies for which he shall a chase .

Descendentially after the port all be afree that on Consequences and first Consequences of the hundres of the first Consecutive the constant at the Consecution of the consecutive first, of the constant Chiefe at the Consecution of the constant Gene, as that one thereast many the descence on the constant of the constant They as the Consecutive of many state, the Consection at the consecutive generation of the constant of the co

We Placen chail or acherales workall withow attend to do . In go of their frees,

Mat Tund Roundenst of the divided states shall be President of the house platester the over The should whall choose their either officing and also a President for trajectory we cho with

The Constant And Const the set Constant Constant of and South and the State and the good for the of the Constant attended the Const of partices and a stand on the set of the set of a second of an the set of partices of the partices and a state of a state of partices and the set of the second of the set of the second of the set of the second of the second of the State of the second of the second of the second of the State of the second of the State of the second of the seco

Chounter shall bear our Pale.

Besident of the dailast theks .

week Correction

The powers not delegated to the US by the Constitution, nor prohibited to it by the States, are reserved to the States respectively, or to the people.

A county or city may make and enforce within its limits all local, police, sanitary, and other ordinances and regulations not in conflict with general laws.

DONSTITUT

Adopted by Convention, at Sacraments Ratified by a Vote of the People N

LIFOR NIA

ARTICLE I. DECLARATION OF RIGHTS

Section 1. All men are by nature free and Section 1. All men are by nature free and and have certain inalienable rights, among w and have certain gand defending life and libe

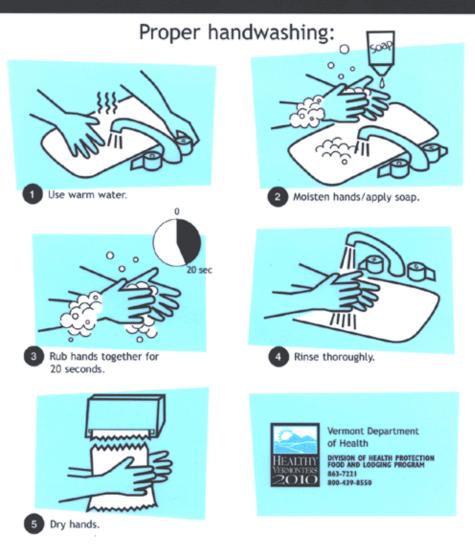
Basic Requirements of Police Power

- Cannot be arbitrary or oppressive;
- Must be rationally related to public health, safety, or general welfare; and
- Must be reasonably designed to fix a problem affecting the public good.

Examples

All employees <u>must</u> wash hands after using the toilet and before handling food.

• Food handling laws



Examples

- Food handling laws
- Speed limits



Examples

- Food handling laws
- Speed limits
- Ban cigarette sales near schools



Legal Authority: Preemption

What Is Preemption?

PREEMPTION

...is the invalidation of local law by state law.



... is the invalidation of state and local law by federal law.

Types of Preemption



Ceiling preemption

• Floor preemption

www.flickr.com/photos/johncarljohnson/153077991/

Ceiling preemption provides...

Uniform Standards
 Efficiency

Equal Treatment

Floor preemption allows for...

Flexibility
Innovation
Progress

Constitutional Restrictions





Element #3

It is data and context driven





Tobacco Retailer Licensing Is Effective

More than 80 communities in California have adopted strong local tobacco retailer licensing ordinances in an effort to reduce illegal sales of tobacco products to minors. These ordinances require tobacco retailers to obtain a license to sell tobacco, include an annual licensing fee high enough to fund strong enforcement programs and include financial deterrents for violators through fines and penalties that include the suspension and revocation of the license.

The table below lists illegal sales rates to minors before and after a strong licensing law was enacted in 31 communities where data is available and enough time (usually at least a year) has passed after the ordinance was enacted to determine results. These sales rates were determined by youth tobacco purchase surveys administered by local agencies. It is important to note that results from the youth tobacco purchase surveys are somewhat dependent on certain factors that differ in each community, such as the age of the youth and the number of stores surveyed.

The results overwhelmingly demonstrate that local tobacco retailer licensing ordinances with strong enforcement provisions are effective. Rates of illegal tobacco sales to minors have decreased, often significantly, in all 31 municipalities with a strong tobacco retailer licensing ordinance where there is before and after youth sales rate data available. However, a licensing ordinance by itself will not automatically decrease sales rates; proper education and enforcement about the local ordinance and state youth access laws are always needed.

For more resources on these ordinances, including the Matrix of Strong Local Tobacco Retailer Licensing Ordinances with policy and enforcement details for every strong ordinance in the state, visit www.Center4TobaccoPolicy.org/localpolicies-licensing. For model tobacco retailer licensing ordinance language, visit the Technical Assistance Legal Center at www.phlpnet.org.

TABLE OF YOUTH SALES RATES BEFORE AND AFTER THE ADOPTION OF A STRONG TOBACCO RETAILER LICENSING ORDINANCE

City/County	Date Passed	Annual Fee	Youth Sales Rate Before Ordinance	Most Recent Youth Sales Rate
Banning	August 2006	\$350	77%	21%
Beaumont	December 2006	\$350	63%	20%
Berkeley	December 2002	\$427*	38%	4.2%
Burbank	February 2007	\$235	26.7%	4%
Calabasas	June 2009	\$0"	30.8%	7%
Coachella	July 2007	\$350	69%	11%
Contra Costa County	January 2003	\$160*	37%	7%
Corona	October 2005	\$350	50%	17%
Davis	August 2007	\$344	30.5%	3.8%
Delano	June 2008	\$165	23%	16%
Desert Hot Springs	August 2007	\$350	48%	4%
El Cajon	June 2004	\$698	40%	4.2%
Elk Grove	September 2004	\$270	17%	0%
Grover Beach	September 2005	\$224	46%	2.9%

continued on the next page

www.Center4TobaccoPolicy.org



TABLE OF YOUTH SALES RATES BEFORE AND AFTER THE ADOPTION OF A STRONG TOBACCO RETAILER LICENSING ORDINANCE

City/County	Date Passed		Annual Fee		Youth Sales Rate Before Ordinance	Most Recent Youth Sales Rate
Banning	August 2006		\$350		77%	21%
Beaumont	December 2006		\$350		63%	20%
Berkeley	December 2002		\$427*		38%	4.2%
Burbank	February 2007		\$235		26.7%	4%
Calabasas	June 2009		\$0*		30.8%	7%
Coachella	July 2007		\$350		69%	11%
Contra Costa County	January 2003		\$160*		37%	7%
Corona	October 2005		\$350		50%	17%
Davis	August 2007		\$344		30.5%	3.8%
Delano	June 2008		\$165		23%	16%
Desert Hot Springs	August 2007		\$350		48%	4%
El Cajon	June 2004		\$698		40%	4.2%
Elk Grove	September 2004		\$270		17%	0%
Grover Beach	September 2005		\$224		46%	2.9%
	Delano Desert Hot Springs El Cajon Elk Grove Grover Beach	June 2008 August 2007 June 2004 September 2004 September 2005	\$165 \$350 \$698 \$270 \$224	23% 48% 40% 17% 46%	16% 4% 4.2% 0% 2.9%	
					continued on the next page	

www.Center4TobaccoPolicy.org



TABLE OF YOUTH SALES RATES BEFORE AND AFTER THE ADOPTION OF A STRONG TOBACCO RETAILER LICENSING ORDINANCE

Date Passe	d			Vouth Coloo Data	
	u	Annual Fee	•	Youth Sales Rate Before Ordinance	Most Recent Youth Sales Rate
August 2006		\$350		77%	21%
December 2006		\$350		63%	20%
December 2002		\$427*		38%	4.2%
February 2007		\$235		26.7%	4%
June 2009		\$0*		30.8%	7%
July 2007		\$350		69%	11%
January 2003		\$160*		37%	7%
October 2005		\$350		50%	17%
August 2007		\$344		30.5%	3.8%
June 2008		\$165		23%	16%
August 2007		\$350		48%	4%
June 2004		\$698		40%	4.2%
September 2004		\$270		17%	0%
September 2005		\$224		46%	2.9%
El Cajon	June 2008 August 2007 June 2004 September 2004 September 2005	\$165 \$350 \$698 \$270 \$224	23% 48% 40% 17% 46%	16% 4% 4.2% 0% 2.9% continued on the next page	
	December 2006 December 2002 February 2007 June 2009 July 2007 January 2003 October 2005 August 2007 June 2008 August 2007 June 2004 September 2004 September 2004 September 2005 Delano Desert Hot Springs El Cajon Elk Grove	December 2006 December 2002 February 2007 June 2009 July 2007 July 2007 January 2003 October 2005 August 2007 June 2008 August 2007 June 2008 August 2007 June 2004 September 2004 September 2004 Delano June 2008 Delano June 2008 Besert Hot Springs August 2007 El Cajon June 2004 El Cajon June 2004	December 2006 \$350 December 2002 \$427* February 2007 \$235 June 2009 \$0* July 2007 \$350 January 2003 \$160* October 2005 \$350 August 2007 \$344 June 2008 \$165 August 2007 \$350 June 2008 \$165 September 2004 \$270 September 2005 \$350 June 2008 \$165 Delano June 2008 \$224 Delano June 2004 \$224 Delano June 2004 \$350 El Cajon June 2004 \$224 Delano June 2004 \$224 Delano June 2004 \$224 Delano June 2004 \$350 El Cajon June 2004 \$698 El K Grove September 2004 \$270	December 2006 \$350 December 2002 \$427* February 2007 \$235 June 2009 \$0* July 2007 \$350 January 2003 \$160* October 2005 \$350 August 2007 \$344 June 2008 \$165 August 2007 \$350 June 2004 \$698 September 2004 \$270 September 2005 \$165 Leano June 2008 June 2004 \$270 September 2005 \$165 Belano June 2008 Belano June 2004 September 2005 \$224 Belano June 2004 Belano June 2004 Belano June 2004 Belano June 2004 September 2005 \$2350	December 2006 \$350 63% December 2002 \$427* 38% February 2007 \$235 26.7% June 2009 \$0* 30.8% July 2007 \$350 69% January 2003 \$160* 37% October 2005 \$350 50% August 2007 \$344 30.5% June 2008 \$165 23% August 2007 \$350 48% June 2004 \$698 40% September 2005 \$350 17% Deam June 2004 \$270 17% September 2005 \$350 48% 40% Ecipin June 2004 \$270 17% September 2005 \$350 48% 45% Ecipin June 2004 \$165 23% Bean June 2004 \$270 17% September 2005 \$350 48% 45% Ecipin June 2004 \$270 17% Bean June 2004 \$270 17% 10% Beano

www.Center4TobaccoPolicy.org



Local policymakers want LOCAL data

Element #4

Its implementation is clear and accountable



Policy Language

"The City shall seek to facilitate and encourage the use of public rights of way by pedestrians and bicyclists and shall strive to reduce traffic and improve public health and safety."

Policy Language

"The City shall seek to facilitate and encourage the use of public rights of way by pedestrians and bicyclists and shall strive to reduce traffic and improve public health and safety."

or

"The City shall establish a steering committee to develop a complete streets policy, implement a sustainable complete streets program, and propose complete streets legislation."

Licensing for tobacco



Policy Language

"Compliance shall be monitored by the City. The City anticipates that compliance checks will be conducted periodically."

Policy Language

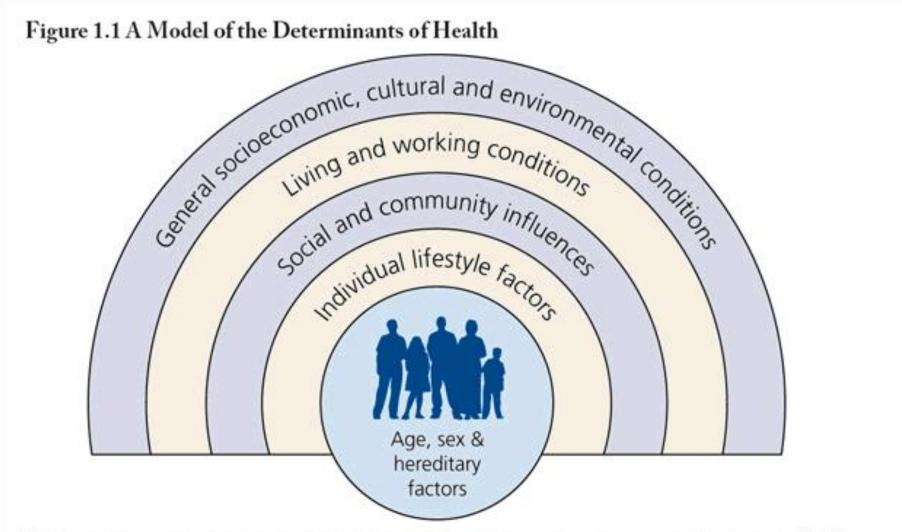
"Compliance shall be monitored by the City. The City anticipates that compliance checks will be conducted periodically."

or

"Compliance shall be monitored by Municipal Law Enforcement. Municipal Law Enforcement shall check compliance of each tobacco retailer at least three times per twelve-month period. Compliance checks shall determine, at a minimum, if the tobacco retailer is complying with tobacco laws regulating youth access."

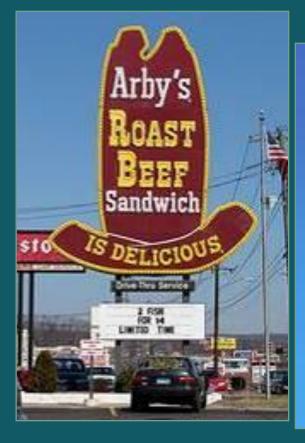
Element #5

It accounts for disparities



Source: Dahlgren, G. and Whitehead, M. (1991). Policies and Strategies to Promote Social Equity in Health. Stockholm: Institute for Futures Studies.









Community action delivers results

tail Food Environment

INCREMESE OUTREACH STONG

FOOD CATIONS

· PAST FOOD ZONING AND FORM

· ANCENTIVE FOR

55TAINABE DA

Stakeholder input guides planning process and builds community support

Little Cigars



Little Cigars



Little Cigars

Illegal

Legal



Element #6

It is financially sustainable

What is financial sustainability?

- Low or no cost
- Uses existing funding
- Saves money
- Generates revenue



What is financial sustainability?

Low or no cost

- Uses existing funding
- Saves money
- Generates revenue





What is financial sustainability?

- Low or no cost
- Uses existing funding
- Saves money
- Generates revenue



Oklahoma – home to one of the highest rates of adult obesity in the US







OK leveraged existing funding, expanding it to create greater access to healthy choices

What is financial sustainability

- Low or no cost
- Uses existing funding
- Saves money
- Generates revenue



Tobacco Policy Results in California 1989-2004

\$86 billion were saved in health care costs

✓ 3.6 billion fewer packs of cigarettes sold

✓ 25% fewer tobacco related diseases compared to the rest of the nation





In Hernando, reduced health premiums due to city employee participation in Blue Cross Blue Shield's Healthy Workplace program allowed for a 2 percent pay increase for workers.

"We shaved 15 percent off our insurance costs, for a savings to taxpayers of about \$130,000," Johnson said.

Other actions in Hernando include winning a "Healthiest Hometown" designation from Blue Cross & Blue Shield and a \$50,000 grant with it, the award-winning Farmers Market linking local producers and healthy eating, a smoking ban and promoting

What is financial sustainability?

- Low or no cost
- Uses existing funding
- Saves money
- Generates revenue



Taxes, Fees and Licensing

\$6

5/1

Becky Lai, Flickr





Impact and Regulatory Fees



Licensing for tobacco



Licensing for healthy food

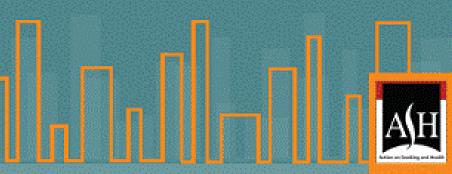




✓ It changes the conversation

SME FREE MULTI-UNIT HOUSING

A GUIDE FOR OWNERS, TENANTS, AGENTS, AUTHORITIES AND GOVERNMENTS





Smoking Ban Hits Home. Truly.

By JESSE McKINLEY Published: January 26, 2009

BELMONT, Calif. — During her 50 years of <u>smoking</u>, Edith Frederickson says, she has lit up in restaurants and bars, airplanes and trains, and indoors and out, all as part of a two-pack-a-day habit that she regrets not a bit. But as of two weeks ago, Ms. Frederickson can no longer smoke in the one place she loves the most: her home.

🕀 Enlarge This Image





Restaurants market junk food with toys



Telegraph.co.uk

Hom	ne Nev	vs Electio	on 2010	Sport	Fin	ance	Lifestyle	Com
UK	World	Celebrities	Obituar	ries We	eird	Earth	Science	Health

BLOGS HOME » NEWS » HEALTH AND LIFESTYLE » ANDREW M BROWN

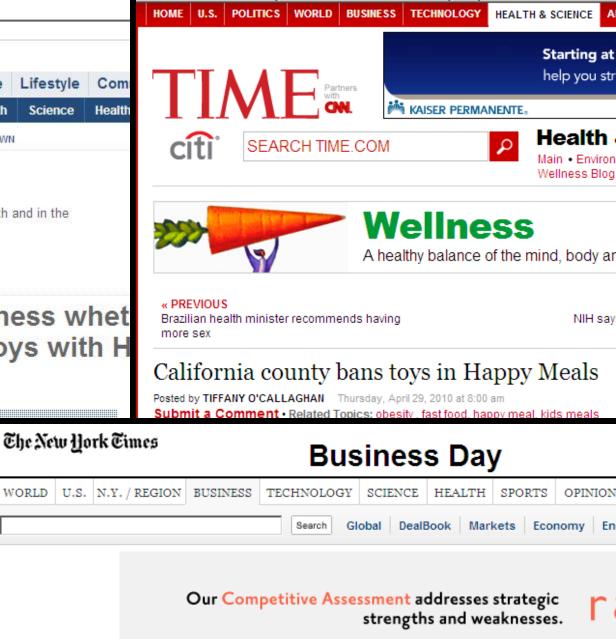
Andrew M Brown

Andrew M Brown is a writer who specialises in mental health and in the influence of addiction and substance abuse on culture.

Why is it politicians' business whet McDonald's gives away toys with H Meals?

By Andrew M Brown Health and lifestyle Last updated: 39 Comments Comment on this article





Citing Obesity of Children, County Bans Fast-Food Toys

WORLD

Last but not least...element #8

It is part of a bigger plan



- 1. It is a policy, not a program.
- 2. It is legally feasible.
- **3.** It is data and context driven.
- 4. Its implementation is clear and accountable.
- 5. It accounts for disparities.
- 6. It is financially sustainable.
- 7. It changes the conversation.
- 8. It is part of a bigger plan.

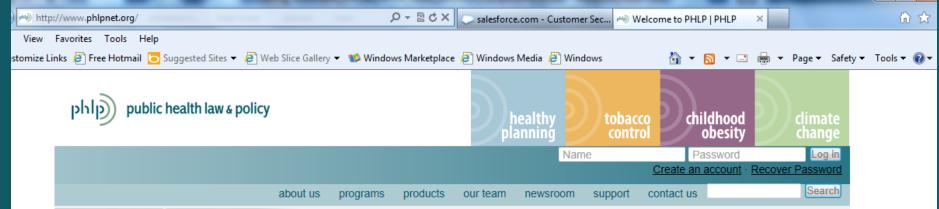
The Resources

Eight Elements Worksheet

Crafting Sustainable Public Health Policies

January 2012

What is your specific policy goal?						
Elements of a Strong Policy	Key Questions	Discussion Highlights				
Is this a policy rather than a program?	Is there clear enforcement? Will new programs be allowed to flourish as a result of this policy? Give an example.					
Is this policy legally feasible?	Does it meet constitutional standards? How do you know? How might you find out?					
Is there data or evidence to support the policy?	Is there a connection between the policy and the problem? What data or research makes the case? Can you create local data, too?					
ls the implementation clear and feasible?	What are barriers to implementation? Is the implementation process clear? Are there stakeholders who could help?					





What's New

Improving Health and Building Wealth: PHLP on Fiscal Policies for Obesity Prevention

Proposal on Food Marketing to Kids Doesn't Violate the First Amendment, Legal Scholars Say

Welcome to PHLP

In the Spotlight: Tools and Strategies for Healthier Communities

New publications from PHLP are now available for download! Our influencial report, "Digital Food Marketing to Children and Adolescents" details new digital marketing tactics currently being used by food and beverage companies to target children and adolescents. Research for this report supplemented a complaint against PepsiCo filed with the FTC by advocacy groups.

We've also released "<u>Seeding the City: Land Use Policies to Promote Urban Agriculture</u>," a toolkit to help local policymakers promote healthier eating by encouraging local agriculture. And for communities looking at updating general plans, we have "<u>A Roadmap for Healthier General Plans</u>," which identifies opportunities for getting health-promoting policies into local development efforts.

Two upcoming webinars are now open for registration. On November 8, TALC presents "<u>Going Beyond TRL:</u> <u>Emerging Tobacco Retailer Policies</u>" in cooperation with the Center for Tobacco Policy & Organizing. On November 10, NPLAN presents "<u>The Healthy, Hunger-Free Kids Act: What You Need to Know</u>" with a panel of experts from around the country. Archives of our <u>past webinars</u> are also available.

PROGRAM NEWS

S Local Communities Identified as Food Deserts: PHLP Responds

Sep 22, 2011

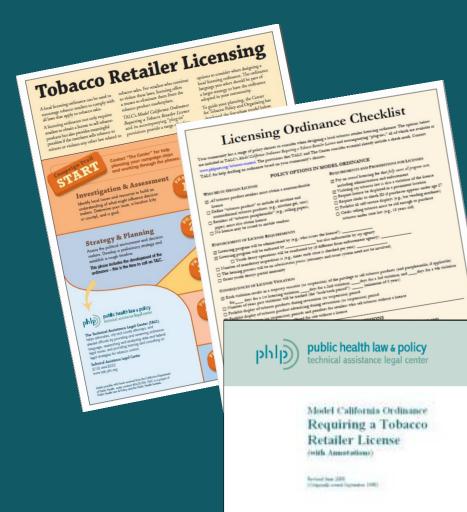
When local news outlets were developing stories about Bay Area communities identified as '<u>food deserts</u>' by the USDA, they came to PHLP for the full scoop. Hannah Burton Laurison spoke with the <u>San Jose Mercury</u> <u>News</u> and <u>CBS San Francisco</u> about the unique challenges of bringing <u>full service grocery stores</u> to rural communities, and how the USDA report overlooked the role that smaller grocers can play in balancing the needs of a neighborhood.

Going Beyond TRL: Emerging Tobacco Retailer Policies

Oct 26, 2011

Ready to take your local tobacco retailer licensing ordinance to the next level? Join TALC and the Center for Tobacco Policy & Organizing (the Center) for a webinar on Tuesday, November 8, 2011 from 10:30 am –

Resources from PHLP



Developed by the Technical Astrintance Legal Center (TALC). a project of Public Health Law & Polic

This material was made possible by funds received from the Culifornia Department of Public Health, under contract #04-35336.

How Disability Laws Can Help Tenants Suffering from Drifting Tobacco Smoke

If you have a medical conduce mode econe by secondmand unbie defaulting two your operative address the receiven. Depending on the hey ou your disability your landbort may be required make changes to reque your experime. Kyou have a medical condition me

Example 1 and the set of the set India, Sui analista or popor inarcente can analista associatas estantistas teres estantistas estantistas teres estantistas your landlord or propert) d to make reasonable dra



In order to quality for protect In order to quart y for projection under the laws, your medical condition must need the definition of a disatemy, A disatemy is a r ennition of a disability. A disaction ennition of a disability. A disaction invisical condition that "Imits" (under feo invisical condition that "Imits" (under feo



public health law & policy technical assistance legal center

Smokefree Outdoor Areas Ordinance

have se or oth to bri disat situ

nearsystemming ang hosting Appending Laladian - The U.S. Department of Housing and Ushan Development (HLD) also offers a number of glosanies are expectedly www.hust.gov/host (Branj/archive.floatares/2006-06-06-1

A Model California Ordinance Regulating Smoking in Outdoor Areas (with Annotations)

June 2009

Developed by the Technical Amintance Legal Center (TALC). a project of Public Health Law & Polic

This material was made possible by funds received from the California Department of Public Health, under contract #04-35336.



Do you want to help create policies limiting smoking Do you mont to help create policies limiting smoking in houring general timum dowincome residents? This her share equilars indig what standarda houring is and how you can wait with key players to smallds motioned policies for this type of houring in poor community.

What is Affordable Housing?

i Finat is Artioritatine erforositig; he deparation antibodoble localing was sprongranous with public housing ("dre projects") are behind us. Today public housing is only one part of the equation. Today priority priority index to broading start of the equations. Additionality index to broading refers to broading that, through generatories studied as in mode adfordable to through unable to priority and the broading priority and the studied to the studied by the studied by the studied by the shough additionality and the studied for broading a horne as and the strough the studied by the studied by the degree additional to the studied and the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the studied by the studied by the degree additional to the studied by the degree additional to the studied by the degree additional to the studied by the s

Housing Vocabulary

Be government, a knowledd must marke kus than a oration amount per spat: additions to be income Brechold come andferdable location performs room and another the spatial and the spatian and the spatial and To have a meaningful dicutation with the key players working on affordable housing issues you must be able to "speak their language." One great resource for learning the terminology is the glossary in *General Plant and Zoning*, a toolitic from Public Health Line & Policy (see more toolitic from Public Health Line & Policy (see more) Locate non ruse: Heart Law & roky see www. healtyplanning.org/toolkit/Appendixt_Glosery.pdf).

The most common types of affordable housing fal into

Nonprofit housing is owned and managed by private

law & policy ce legal cente 510/ 302-3340



The Fine Print

The information provided in this seminar is for informational purposes only, and does not constitute legal advice. Public Health Law & Policy does not enter into attorney-client relationships.

The primary purpose of this training is to address legal and policy options to improve public health. There is no intent to reflect a view on specific legislation. PHLP incorporates objective non-partisan analysis, study, and research in all our work.

© 2012 Public Health Law & Policy

phl) public health law & policy

Ian McLaughlin, JD Senior Staff Attorney

Catherine Mongeon, JD Staff Attorney

> info@phlpnet.org 510.302.3380 phlpnet.org

This material cannot be copied or reproduced without permission. © 2012

Made possible by funding from the U.S. Department of Health and Human Services.

